



THE UNDER SECRETARY OF DEFENSE

3010 DEFENSE PENTAGON
WASHINGTON, DC 20301-3010

AUG 6 1997

MEMORANDUM FOR: SEE DISTRIBUTION

SUBJECT: Integrating A&T's Life Cycle Information Management (IM) Support

The recent implementation of the Information Technology Management Reform act within DoD, the President's July 1, 1997, Executive Memorandum on Electronic Commerce and A&T's initiatives to go paperless in many of our functional and cross-functional processes, has made it a necessity to focus our efforts on integrating cross functional information management, strategies, functions, plans and resources within A&T to include Weapon System life-cycle information management support. This includes all life-cycle process requirements from the industrial base through deployed sustainment and technological refreshment. Our goals and objectives for weapon systems support are paperless, life-cycle support, aggressive use of Electronic Commerce, proliferation of Integrated Data Environments, reduction of life-cycle costs and interoperable linkages to the Industrial Base. To support the rapid and cost effective attainment of these goals and objectives, I am establishing a single place in A&T under DUSD(L) leadership to support the life cycle information management process across our organization.

Implementation of this consolidation initiative requires a process dealing with strategic direction, DoD Chief Information Officer (CIO) interface and execution. To support this process, within DUSD(L), Dr. Michael J. Mestrovich, will be our A&T Information Management Executive (IME) and Mr. Mark Adams will head the Life Cycle Information Integration Office (LCIIO).

As the IME, Dr. Mestrovich will support the DoD CIO and be our senior executive representing A&T on IT related boards, councils and committees within DoD and externally. Dr. Mestrovich will also be the primary support to the A&T representative on the DoD CIO Council.

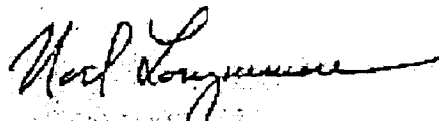
The role of the IME will be to cross-functionally integrate the Information Management (IM) program across A&T to include; the development of our strategic plans; IT metrics; performance and results based management outcomes; integration of functional and operational architectures; leveraging information resources; integrated IM training; integrated cross-functional/interface requirements; and leveraging cross functional acquisitions of IT products and services, as prescribed by Secretary Cohen's June 2, 1997 ITMRA implementing memorandum.

As the head of the LCIIO, Mr. Adams will be responsible for the execution and implementation of the A&T IM Life Cycle Processes. The role of the LCIIO is to manage the integration of A&T IM

life cycle business. LCIIO will utilize the resources of CALS, EC/EDI and Logistics Business Systems organizations in support of this role. These resources will be used to provide matrix support of our IM life cycle process stakeholders. Objectives will be to implement integrated information architectures, integrated data environments, electronic commerce initiatives, supporting infrastructures and other DoD information products and services to accomplish the A&T weapon systems life cycle information management support responsibilities.

To provide a senior management forum for this process, and ensure an integrated cross functional approach Dr. Mestrovich and Mr. Adams will co-chair an OIPT for all A&T PSA stakeholders.

We all own the responsibility for the success of Integrating A&T's Life Cycle Information Management (IM) Support.



R. Noel Longueville
Acting Under Secretary of Defense
(Acquisition and Technology)

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